Denver Game Plan for a Healthy City

Plan Goals & Draft Objectives - Revised August 28, 2017

Every Drop - Denver Parks and Recreation will provide leadership to be a more resilient and environmentally-sustainable city.

Goal 1:	Goal 2:	Goal 3:	Goal 4:	Goal 5:
Protect water quality and manage water use. (Previous: Manage water wisely to sustain our natural and urban ecosystems)	Protect and expand the urban forest. (Previous: Expand the urban forest to counter climate change and improve air and water quality)	Protect and restore healthy wildlife habitats and functional ecosystems. (Previous: Repair and restore healthy wildlife habitats and functional ecosystems)	Employ best sustainable practices for operational resilience. (Previous: Save energy and resources to minimize harmful environmental impacts)	Increase opportunities for people to experience and connect to nature. (Previous: Strengthen outreach, education, and stewardship programs focused on sustainable practices)
Objectives:	Objectives:	Objectives:	Objectives:	Objectives:
Align efficient water resources and horticultural best practices with established landscape types. Identify and implement opportunities to conserve water use. Improve lake and stream water quality.	Expand tree cover in areas of high "Heat Island" Index. Adopt the latest research on tree species selection and planting. Maintain a diversity of tree species and age to be a multifunctional community resource.	Acquire and protect land for habitat and open space with high ecological value and value to the community. Create sustainable park landscapes that incorporate native and non-native species addressing ecological needs and site uses. Manage human impact on resources and control invasive species.	Reduce energy use in park operations. Utilize low-impact pest and vegetation management methods. Promote high performance and low impacts in site and building improvements.	Provide increased environmental education and outdoor recreation programs and services. Design parks to interpret and function as natural landscapes where appropriate. Rehabilitate vacant and underutilized lands for functional benefits.

Every Dollar - Denver Parks and Recreation will model best practices in fiscal and resource management to ensure the long-term economic and operational health of the system.

Goal 6:	Goal 7:	Goal 8:	Goal 9:	Goal 10:
Ensure permanent, sustainable funding for park, trail, and recreation needs. (Previous: Develop sustainable, long-term funding resources to expand and renew the park and recreation system in the future)	Broaden system investments and services with allied individuals, agencies and organizations. (Previous: Continue to leverage portnership opportunities to maximize investments and shared benefits)	Increase the supply of parks, facilities, and resources relative to Denver's population growth. (Previous: Acquire and redevelop parks and facilities to provide a growing population with a high-quality services and facilities)	Deliver high quality service efficiently and effectively to all sectors of the city. (Previous: Maximize our service value to all economic sectors of our city; Implement sustainable practices to use consumable resources economically and efficiently)	Recognize parks and public spaces as vital elements of urban infrastructure for the city. (Previous: Promote the management of parks and public rights-of-way as components of vital urban infrastructure)
Objectives: Establish and confirm annual maintenance staffing and funding requirements. Establish and confirm annual facility improvement and park acquisition funding requirements. Identify and secure permanent funding sources to support system excellence.	Objectives: Expand public, private and non-profit partnership opportunities to maximize funding investments. Collaborate with other city departments to create and sustain functional partnerships. Leverage community resources to support maintenance and new projects and programs.	Objectives: Identify Level of Service standards for parks, facilities, and programs. Create mechanisms for development interests to help support green infrastructure, parks, and open space for new residents. Focus organizational resources to areas of the city with service deficiencies.	Objectives: Track customer satisfaction to build service consistency and meet operational priorities. Improve the awareness of parks, facilities, and services and cultivate stronger public use. Align facilities and programs with user demand, facility use, and organizational capacity.	Objectives: Quantify and communicate the social, economic and environmental impacts of parks and public space. Establish open space performance targets for existing and new development (match to Blueprint's Place Types). Align City's development review and code compliance processes with open space performance targets.

Every Person - DPR will ensure equity in the distribution of resources and access to our services. DPR will provide programs, places and facilities that promote healthy lifestyle options for all residents.

Goal 11:	Goal 12:	Goal 13:	Goal 14:
Achieve equitable access to parks and recreation amenities for all members of the community. (Previous: Ensure that all Denver neighborhoods have equitable access to parks and recreation amenities)	Make decisions informed by an understanding of community perspectives.	Provide quality programs and places that respond to Denver's evolving needs. (Previous: Invest in community and individual health and wellbeing through parks and programs throughout the city)	Foster a work culture that embraces teamwork, increases job satisfaction and creates successful ambassadors to the community. (Previous: Create work environments that support staff success and job satisfaction to better serve the public)
Objectives:	Objectives:	Objectives:	Objectives:
Identify access standards for all facilities and services. Collaborate with City Agencies and transportation providers to improve multi-modal access focused on deficient neighborhoods. Effectively communicate access opportunities and amenity options to users.	Increase the number and diversity of people who are engaged and give feedback about projects, programs and initiatives. Enhance two-way communication tools with the public. Establish and clearly communicate departmental decision making process and points of public outreach.	Research and investigate changing needs, demographics, emerging interests, and recreation trends to plan proactively for new staff and programs. Invest in community and individual health and wellbeing through reimagining more engaging parks and programs. Ensure that all users feel safe and secure in existing parks and facilities.	Expand staff training and continuing education opportunities to grow a culture of excellence and advancement. Develop standards for adequate staffing levels and staffing plans tied to staff satisfaction feedback. Define and clearly communicate team objectives to better serve the public.

Goals and Objectives rev. 8/28/17

Uniquely Denver - Denver Parks and Recreation will provide high-quality parks, facilities and programs that reflect Denver's community and cultural identity.

Goal 15:	Goal 16:	Goal 17:	Goal 18:	Goal 19:
Enhance Denver's legacy	Highlight and protect the	Celebrate the breadth of	Design parks, facilities and	Provide opportunities to
pathways: its parkways,	system's unique historic,	Denver's diverse ecological	programs that reflect Denver's	expand Denver's healthy,
greenways and trails.	social and cultural resources.	system, spanning from the	distinct places and neighborhood	outdoor lifestyle to all.
(Previous: Enhance Denver's	(Previous: Highlight and protect the	prairie to the tundra.	identities.	(Pennings Provide Including facility)
Greenway system and its companion regional and local trails)	system's special historic facility and cultural resources)	(Previous: Express Denver's identity and values within its parks and recreation facilities).	(Previous: Design parks and facilities that reflect Denver's neighborhood identity and diversity; Provide diverse and high quality recreation programs that are available and engaging to all ages and cultures)	(Previous: Provide inclusive facility and programming opportunities and to promote Denver's outdoor lifestyle)
Objectives:	Objectives:	Objectives:	Objectives:	Objectives:
Enhance existing trail facilities and provide improved interconnection and access gateways. Protect, enhance, and maintain the resource	Identify, protect and enhance historic and other significant cultural resources for continued use and enjoyment. Integrate public art and unique cultural references	Identify and protect threatened ecosystems and fire-prone areas in the Mountain Parks. Design and promote and integration between new	Ensure that new projects and programs reflect the unique context and cultural identity of the neighborhoods they share. Reflect native plant communities of the mountains and plains in the	Reflect the vision of a Healthy City (a high quality of life and a healthy environment) in all projects and programs. Extend programming
value of drainages and gulches.	into parks and programming. Promote the natural and	and rehabilitated park landscapes with surrounding natural	design of parks and facilities. Incorporate historical references to	outside of recreational facilities, enhancing the link between recreation
Preserve and enhance Denver's parkways and expand tree-lined streets	cultural amenities of the Mountain Parks through expanded marketing and	systems. Promote the system's	people and land uses in the design of parks and programming.	programs and outdoor parks.
throughout the city.	communications.	environmental diversity through educational programming, marketing materials and signage.		Expand outdoor recreation opportunities for underserved young and older citizens.

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